# Rachel Cook & Dot Dalziell

Earn as you burn

Trialling incentives to walk or bike to work

Living Streets Aotearoa

#### Earn as you burn

 trialing incentives to walk or bike to work

Rachel Cook Indicate New Zealand Limited

Dot Dalziell Waitakere City Council

5 August, 2008







## Context

- 2006 Move to Waitakere Central
- Travel Plan
  - carpool, car parks



- PT subsidy
- Bike shed & pool bikes
- However no rewards or incentives for walking and biking







#### Why a rewards programme

- Hearts and minds
- Equity
- Feasibility
- Encouragement













#### What is **Greenshoes**

- Jumpstart walk or bike to work at least one day per week for five consecutive weeks
- Annual Programme walk or bike to work 25, 50, 75 or 100 days per week and receive a reward as each threshold is reached
- Rewards relevant to walking & biking, and with a sustainable focus





### Programme Development

- Concept and customer definition
- Internal sell and sign off
- Framework conditions, join fee
- Web and database support
- Marketing logo/brand focus
- Management & parallel support





#### Timeframe (2-3 months)

- Concept building and testing, research (4 weeks)
- Branding, web content and build (3 weeks)
- Back end database (SQL) (3 5 days)
- Launch event organisation (1-2 weeks)
- Programme management, monitoring, analysis and rewards implementation (2-3 days/month)





# Key Messages

- Brand values fun, choice, freedom
- You can make active choices to/from work, multi-mode
- Small efforts count as much as large efforts
- Take it into the rest of your life normalise it, make it a habit





#### Earn as U burn

AVAILABLE R. DRIVEN THEATHER

Choice Fun Freedo Sign up for Greenshoes – Walking & Bilding Rewards and start earning rewards today".

**Trad** 

Get more exercise into your week, save money, burn some carbs and make your footprint green.

The more effort you put in, the better the rewards.

Rewards include: biking gear, sports gift vouchers, walking gear and vouchers.

For further into about Greenshoes walking & biking sets. On the Exercise the Lands





The second state of the se



#### **Development Costs**

- Project manager time (3 weeks)
- Communications staff time (1 week)
- Brand development (1 week)
- Database & web (2 weeks)
- Launch event, manage, hire & food





#### Management Costs

- Events (2 x breakfast prizegivings)
- Spot prizes (sponsored)
- Rewards (around \$5,000 p.a.)
- Evaluation (1 week)
- Communications (1 day/month)
- Cost/benefit ratio high c.f. other travel plan initiatives





## Results

- Effective social marketing
- Rewards relevant
- More active travel by participants
- Growing numbers
- Appeals to wide range: age, gender, motivation, activity level
- Range of benefits reported





## Results

What we don't yet measure:

Gross Happiness Product

"I am thoroughly enjoying the experience. It has been good for my health, my mental state and helped me think differently for my family as well."

A participant comments on affect of Greenshoes programme on her behaviour, thoughts, feelings





## **Social Marketing Outcomes**

Celebration Reward

Inspiration

- Promotion
- Education
- Sustainability!









#### Challenges, Issues & Lessons Learnt - Development

- SMT support CEO as sponsor
- IT clarify back end requirements and good test data set
- Multiple site management champions, admin issues
- Development and management continuity
- Launch profile and timing





#### Challenges, Issues & Lessons Learnt - Management

- Balance a manageable rewards range
  With range of motivating factors:
- Flanetary consciousness, fitness, health, sociability, stress release, spiritual wellbeing, curiosity, status, flexibility, self sufficiency... requiring range of rewards.





#### Is this a good travel plan tool?

- Low cost, effective
- Supported by facilities
- Portable

Thank you.



